

**Kimco Realty Corporation**  
**Audit Committee Charter**

**Membership**

The Audit Committee of the Board of Directors shall consist of three or more directors all of whom in the judgment of the Board of Directors shall be independent in accordance with New York Stock Exchange listing standards and the rules of the Securities and Exchange Commission.

As determined in the judgment of the Board of Directors:

- each member of the Committee shall have the ability to read and understand the Company's basic financial statements;
- at least one member shall be an audit committee financial expert in accordance with the rules and regulations of the Securities and Exchange Commission; and
- at least one member (who may also serve as the audit committee financial expert) shall have accounting or related financial management expertise in accordance with New York Stock Exchange listing standards.

**Purpose**

The Audit Committee shall represent and assist the Board of Directors with the oversight of:

- the integrity of the Company's financial statements and internal controls;
- the primary responsibility for initial consideration of risk oversight matters and the Company's compliance with legal and regulatory requirements;
- the independent registered public accounting firm's qualifications and independence; and,
- the performance of the Company's internal audit function and the independent registered public accounting firm.

The Audit Committee shall prepare the disclosure required by Item 407(d)(3)(i) of Regulation S-K.

Except as otherwise required by applicable laws, regulations or listing standards, all major decisions are considered by the Board of Directors as a whole.

## **Responsibilities**

1. Select and retain (subject to approval by the Company's stockholders), evaluate and terminate when appropriate, the independent registered public accounting firm, set the independent registered public accounting firm's compensation, oversee the work of the independent registered public accounting firm (including resolution of disagreements between management and the auditor regarding financial reporting) and pre-approve all audit services to be provided by the independent registered public accounting firm. The independent registered public accounting firm will report directly to the Audit Committee.

2. Pre-approve all permitted non-audit services to be performed by the independent registered public accounting firm and establish policies and procedures for the engagement of the independent registered public accounting firm to provide permitted audit and non-audit services.

3. At least annually, receive and review:

- a report by the independent registered public accounting firm describing the independent registered public accounting firm's internal quality-control procedures and any material issues raised by the most recent internal quality-control review, peer review or Public Company Accounting Oversight Board (PCAOB) review, of the independent auditing firm, or by any inquiry or investigation by governmental or professional authorities, within the preceding five years, respecting one or more independent audits carried out by the firm, and any steps taken to deal with any such issues; and
- other required reports from the independent registered public accounting firm.

4. At least annually, consider the independence of the independent registered public accounting firm, including whether the provision by the independent registered public accounting firm of permitted non-audit services is compatible with independence, and obtain and review a report from the independent registered public accounting firm describing all relationships between the firm and the Company.

5. Review with the independent registered public accounting firm:

- the scope and results of the audit;
- any problems or difficulties that the auditor encountered in the course of the audit work, and management's response; and,
- any questions, comments or suggestions the auditor may have relating to the internal controls, and accounting practices and procedures, of the Company or its subsidiaries.

6. Review, at least annually, the scope and results of the internal audit function, including then current and future programs of the Company's internal audit function, procedures for implementing accepted recommendations made by the independent registered public accounting firm, and any significant matters contained in reports from the internal auditor. The internal auditor will report directly to the Audit Committee.

7. Review with the independent registered public accounting firm, the Company's internal auditor, and management:

- the adequacy and effectiveness of the systems of internal controls (including any significant deficiencies and significant changes in internal controls reported to the Audit Committee by the independent registered public accounting firm or management), accounting practices, and disclosure controls and procedures (and management reports thereon), of the Company and its subsidiaries; and
- current accounting trends and developments, and take such action with respect thereto as may be deemed appropriate.

8. Review with management and the independent registered public accounting firm the annual and quarterly financial statements of the Company, including:

- any material changes in accounting principles or practices used in preparing the financial statements prior to the filing of a report on Form 10-K or 10-Q with the Securities and Exchange Commission;
- disclosures relating to internal controls over financial reporting;
- the items required by Auditing Standard No. 1301 as in effect at that time in the case of the annual statements and Statement of Auditing Standards 100 as in effect at that time in the case of the quarterly statements; and
- the Company's disclosures under "Management's Discussion and Analysis of Financial Conditions and Results of Operations" included in the Company's Form 10-K or 10-Q filed with the Securities and Exchange Commission.

9. Recommend to the Board of Directors, based on the review described in paragraphs 4 and 8 above, whether the financial statements should be included in the annual report on Form 10-K.

10. Review earnings press releases, as well as Company policies with respect to earnings press releases, financial information and earnings guidance provided to analysts and rating agencies (this function may be performed by the Chair or the full Committee).

11. Take primary responsibility for initial consideration of risk oversight matters, including oversight of cybersecurity and other information technology risks and management's implementation of the Company's cybersecurity risk management program, by discussing Company policies with respect to risk assessment and risk management and reviewing contingent liabilities and risks that may be material to the Company and major legislative and regulatory developments which could materially impact the Company's contingent liabilities and risks.

12. Review:

- the status of compliance with laws, regulations, and internal procedures; and
- the scope and status of systems designed to promote Company compliance with laws, regulations and internal procedures, through review of reports from management, legal counsel and third parties as determined by the Audit Committee.

13. Establish procedures for:

- the confidential and anonymous receipt, retention and treatment of complaints regarding the Company's accounting, internal controls and auditing matters, as well as for the confidential, anonymous submissions by Company employees of concerns regarding questionable accounting or auditing matters; and
- the hiring of employees and former employees of the independent registered public accounting firm.

14. Obtain the advice and assistance, as appropriate, of independent counsel and other advisors as necessary to fulfill the responsibilities of the Audit Committee, and receive appropriate funding from the Company, as determined by the Audit Committee, for the payment of compensation to any such advisors.

15. Conduct an annual performance evaluation of the Audit Committee and annually evaluate the adequacy of its charter.

## **Meetings**

The Audit Committee shall meet at least four times each year and at such other times as it deems necessary to fulfill its responsibilities. The Audit Committee shall periodically meet separately, in executive session, with management, the internal auditor and the independent registered public accounting firm. The Audit Committee shall report regularly to the Board of Directors with respect to its activities and make recommendations to the Board of Directors as appropriate.

## **Report**

The Audit Committee shall prepare a report each year for inclusion in the Company's proxy statement relating to the election of directors.